



# Shifting Infrastructure Landscapes in a Resilient Circular Economy

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# Circularity, Resilience and Infrastructure

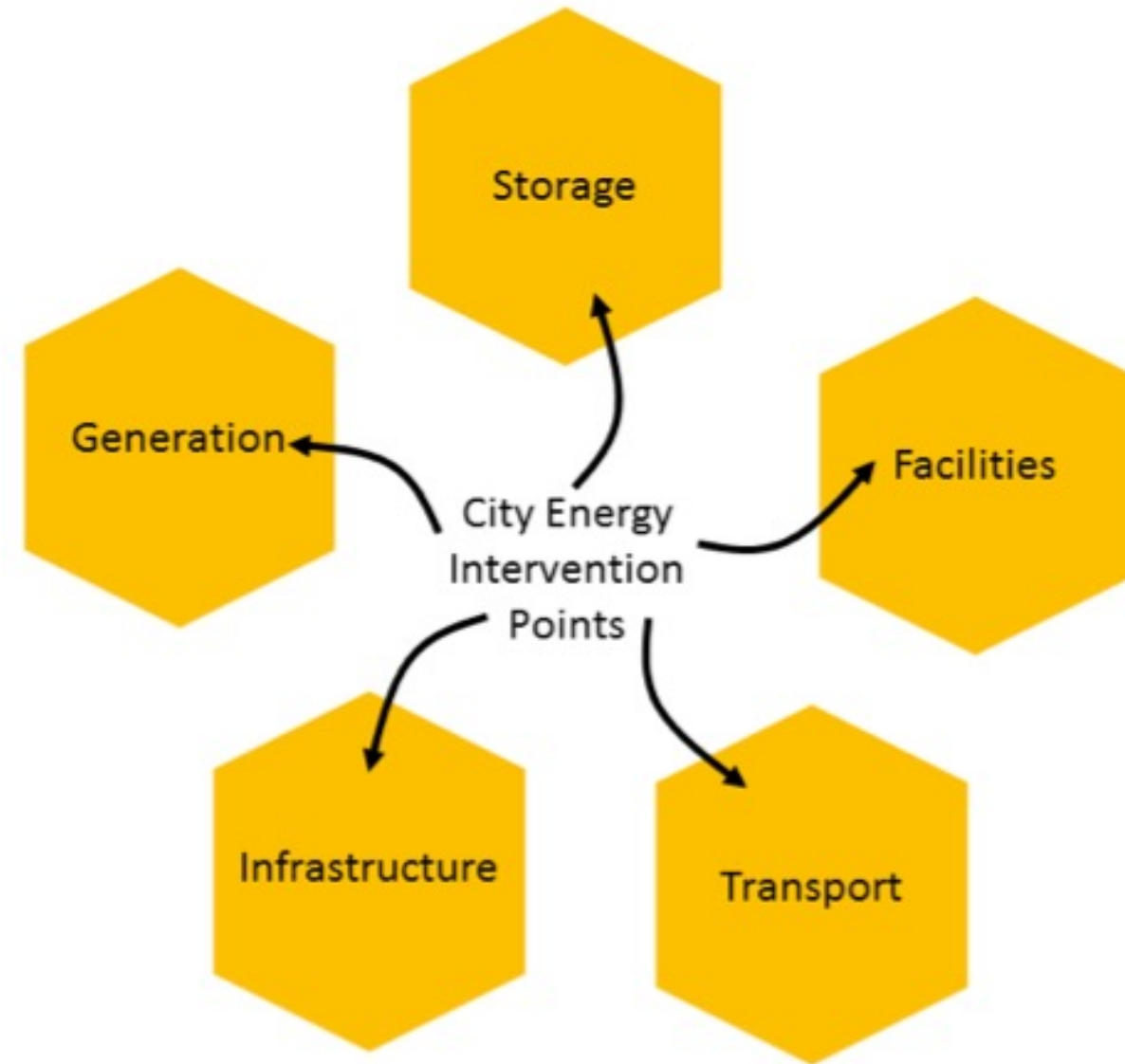
CE: separation and recombination of material streams

- Plastic -Water -Electricity - Biomass- Knowledge - Metals Etc.

Infrastructuur is crucial  
Facilitates and limits

Circularity has two main infrastructural shifts

- shift towards distributed technologies and networks
- shift of infrastructure governance and responsibilities





## Shift 1

Shift from centralized to distributed networks



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New techniques are often distributed and fluctuating

- Solar Panels





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- Phosphate en resource retrieval



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- Compost
- Phosphate en resource retrieval
- TEO/TEA/TED (English:TES/TEW/TED)





# Shift from centralized to distributed networks

Problems:

- Scales
- Fluctuation
- Costs centralised system vs right to use own solution
- Linking of different techniques

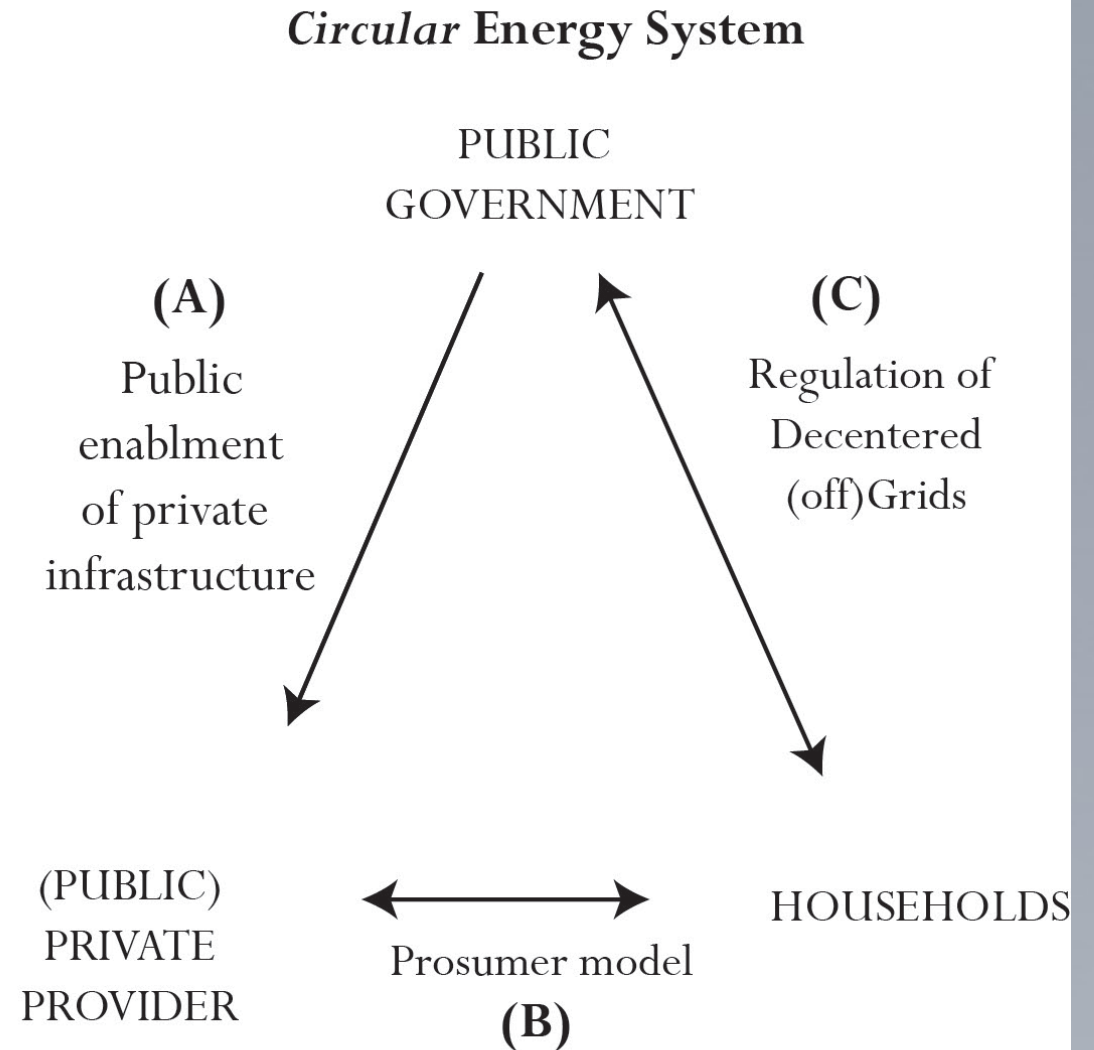
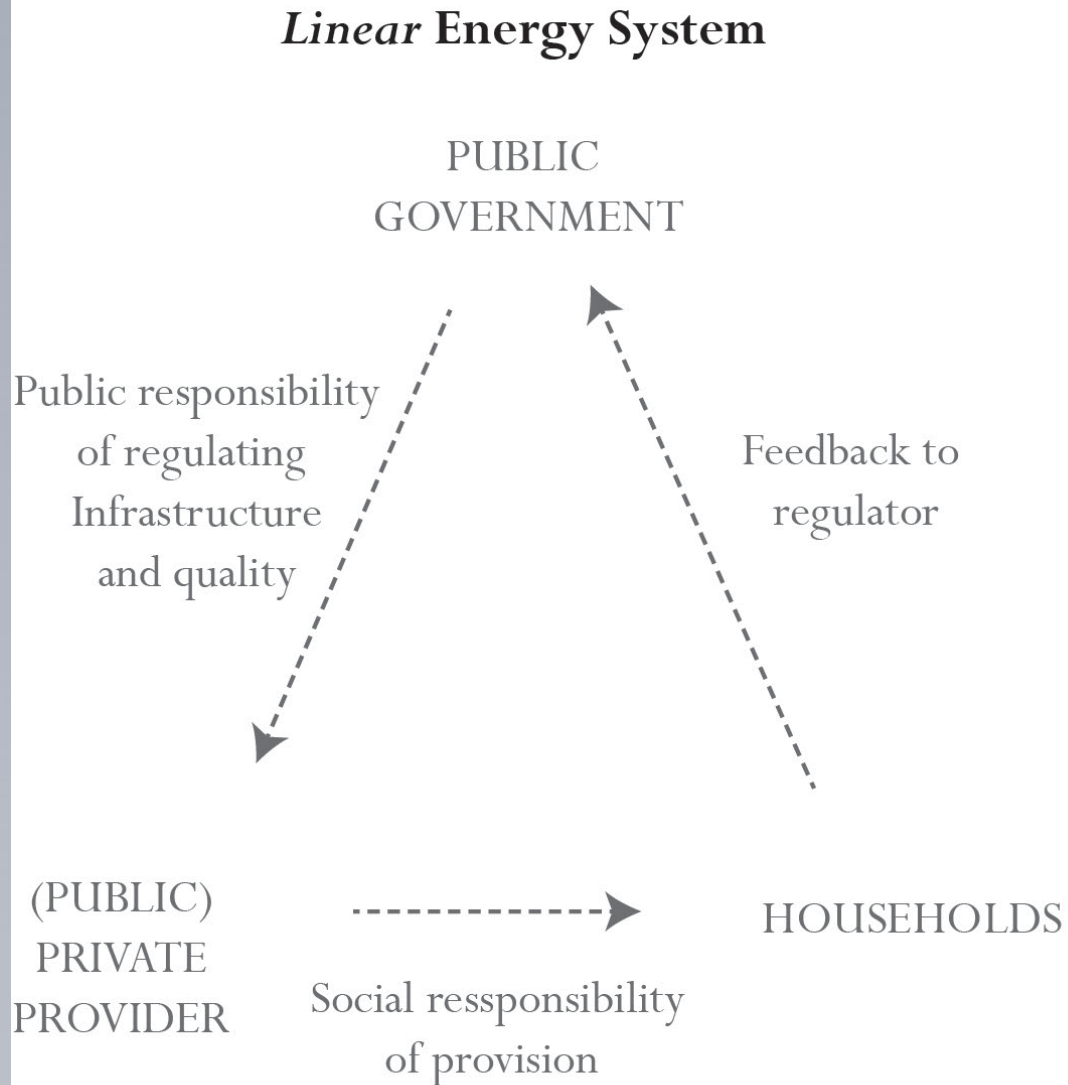


## Shift 2

Changing governance set ups  
of utility (public) services



## 2. Changing governance set ups of utility (public) services





## Shift in roles and Responsibilities

Quality

Security of Deliverance

Maintenance

Capacity

Interaction between systems

Differences in law and planning systems

Organisational

Shift in relations between actors



# Understanding the Field of Responsibility

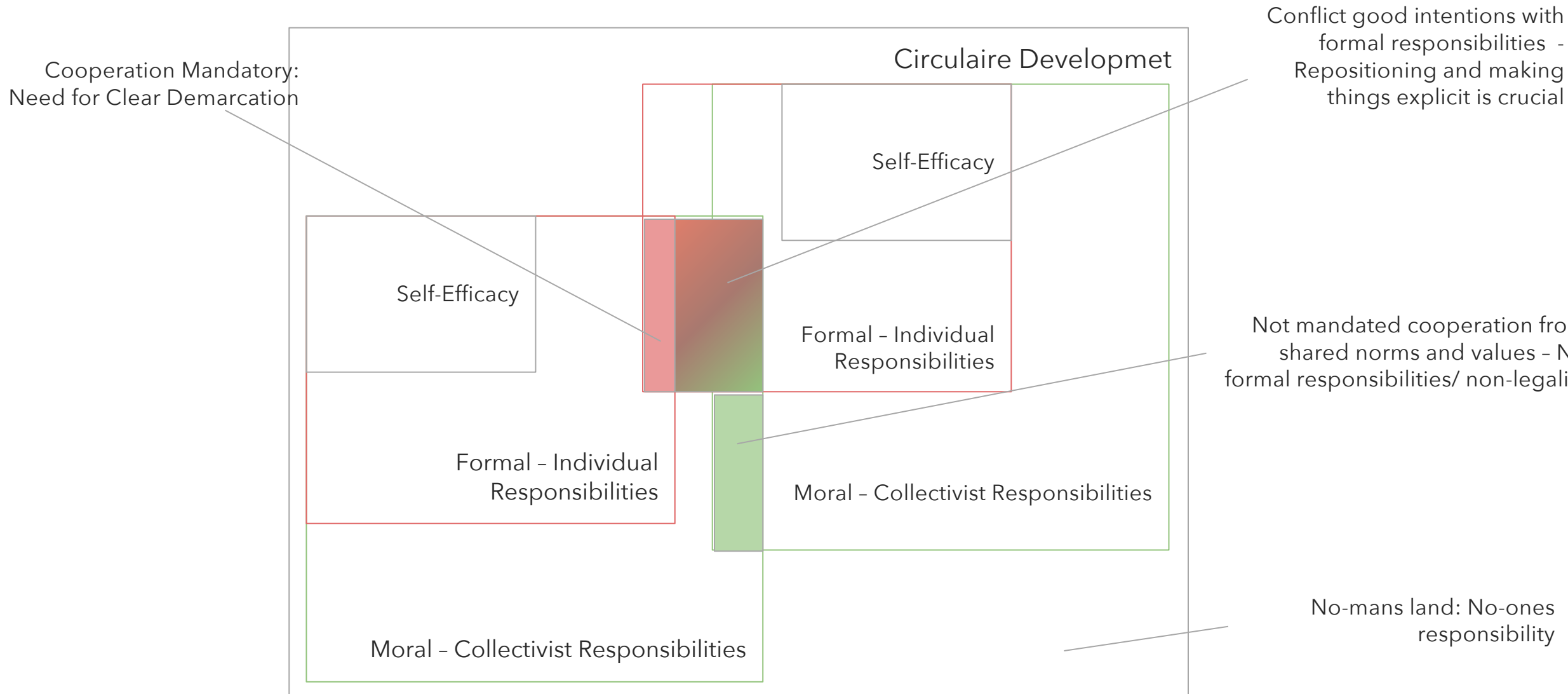


Self-efficacy: How important does an actor consider itself and its resources

What is expected of an actor and what does the actor consider its formal responsibilities

What is morally expected from an actor and what does the actor expect itself to be morally responsible for

# Understanding the Field of Responsibility





# Lawrence & Suddaby

“Institutional Work: Actors and Agency in Institutional Studies of Organizations” (2009)

- Evolution in Institutional Theory
- Institution: ‘an organized, established procedure’ that reflect a set of ‘standardized interaction sequences’.(p3)
- The product of specific actions taken to **reproduce**, **alter** and **destroy** them
- Conscious and Unconscious



## 4 main types of Institutional Work

4 main types of Institutional Work

- Enabling Work
- Constructing Identities
- Constructing Normative Networks
- Changing Normative Associations





# Enabling Work

## Water

No business case for drinking water  
Accommodation of innovation driven  
by the technological sublime

## Energy

Business case for many distributed  
technologies clear (Windmill, Solar,  
etc)  
Accommodation of innovation driven  
by sustainability ambitions and  
expected inevitability



# Enabling Work

Heat is a currency between Water and Energy

- Particular thermal heat from water flows
  - Space and time matter - Close by
  - Adaptable and responsive heat/energy grid

Redesign of the energy network to accommodate new distributed systems (Liander)

- More expensive than the traditional system (Why?)

Redesign of the municipal heat grid to open grid (Municipality)

- Allow multiple suppliers and consumer choice
- More expensive

Introduction of thermal water solutions near or in households (Waternet)

- Reduction of energy cost households
- Whose responsibility is this then?

# Constructing new identities

Circularity requires a redefinition of what it means to be infrastructure provider

- Integration of departments within the organisation
- Interaction with other organisations (e.g. thermal energy from water)
- Who is responsible for quality and service security (e.g. drinking water or electricity)
- From provider to network organisation, from provision to enabling



# Constructing Normative Network

Circularity requires the alignment of multiple actors

- creates an interdependency between actors across fields
- How to include all citizens? (Is it necessary, remain for specific groups?)

Response to perceived external pressure

- Self organizing citizens (in the NL the participation society)

Constructing networks is done through experimentations

# Changing Normative Associations

Circularity requires new associations

- Separate minerals from feces - are people willing to change their behaviour
  - Mimicry potential
  - Expectation of government to provide
- Smart grids require loss of civil autonomy
- Within the organisations a move from the engineer perspective to a co-creation perspective and the acceptance of tacit layman knowledge.

# Placing the results in a Social Systems Boundaries perspective

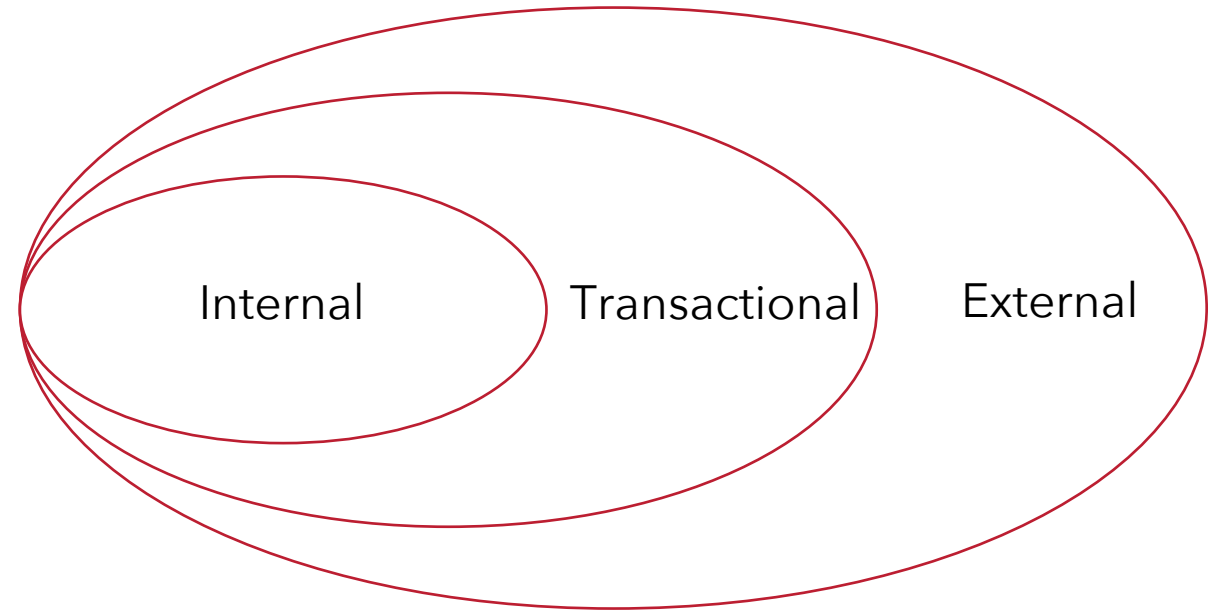
Internal reorganization in response to changes in Transactional and External

- Reconstructing identities
- Changing Normative Associations

Focus on the Transactional

- Constructing normative networks
  - integration as requirement for CE

Passive Acceptance of the External





# Conclusions

Active Work of Institutional Restructuring in Infrastructure Governance in response to CE and Resilience

There is a need to understand the field of responsibilities to identify shortfall, overreach and possibilities/necessities for cooperation

Most work aimed at internal system in response to (expected) shifts in transactional and external environments

The increase in decentralized solutions do not only lead to technological challenges but also to organizational ones. New roles and responsibilities

Generating knowledge and the creation of networks through projects of experimentation are crucial at this phase of the transition